



**OUTWARD
BOUND**

Thompson Island

Thompson Island
Outward Bound
Education Center

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December 30, 2010

Columbia Business School of Boston
CBS Gives Back
C/o Lei-Choon Ong,
Wealth Management Advisor/Vice President
Merrill Lynch Global Wealth Management
125 High Street, High Street Towers, 19th Floor
Boston, MA 02110

Dear CBS Gives Back to Boston Board of Advisors:

On behalf of the Board of Trustees and the students, families and communities we serve, please accept our sincere appreciation for the comprehensive and objective assessment of our proposed skills training initiative. The recommendations and thorough insights of your talented team of experts provided Thompson Island Outward Bound Education Center with a pragmatic appraisal that balanced our aspirations with reality. Thank you.

CBS Gives Back is an extraordinary community service. Non-profits are striving to identify sustainable business models but are often unable to invest in the intense scrutiny to assess the merits of what appears to be a great idea. Sometimes passion trumps practicality when improving the lives of our most vulnerable populations is at stake. The partnership with CBS Gives Back volunteers achieves the best of all outcomes: making a well-informed decision guided by both the head and the heart to make a difference for the community. Thank you.

A special shout-out to our CBS team leaders Barbara Wipf and Ron Brumback and the amazing group of associates who joined our project. Smart, energetic, professional and compassionate are among the mutual traits of your corps of superior volunteers. Our staff and our board of trustees are honored to be part of your family of non-profit allies and we extend an open invitation to visit Thompson Island anytime convenient for you, your families and your friends to continue sharing the magic.

Most sincerely,

Arthur N. Pearson
President

Cc: Andrew Bendheim